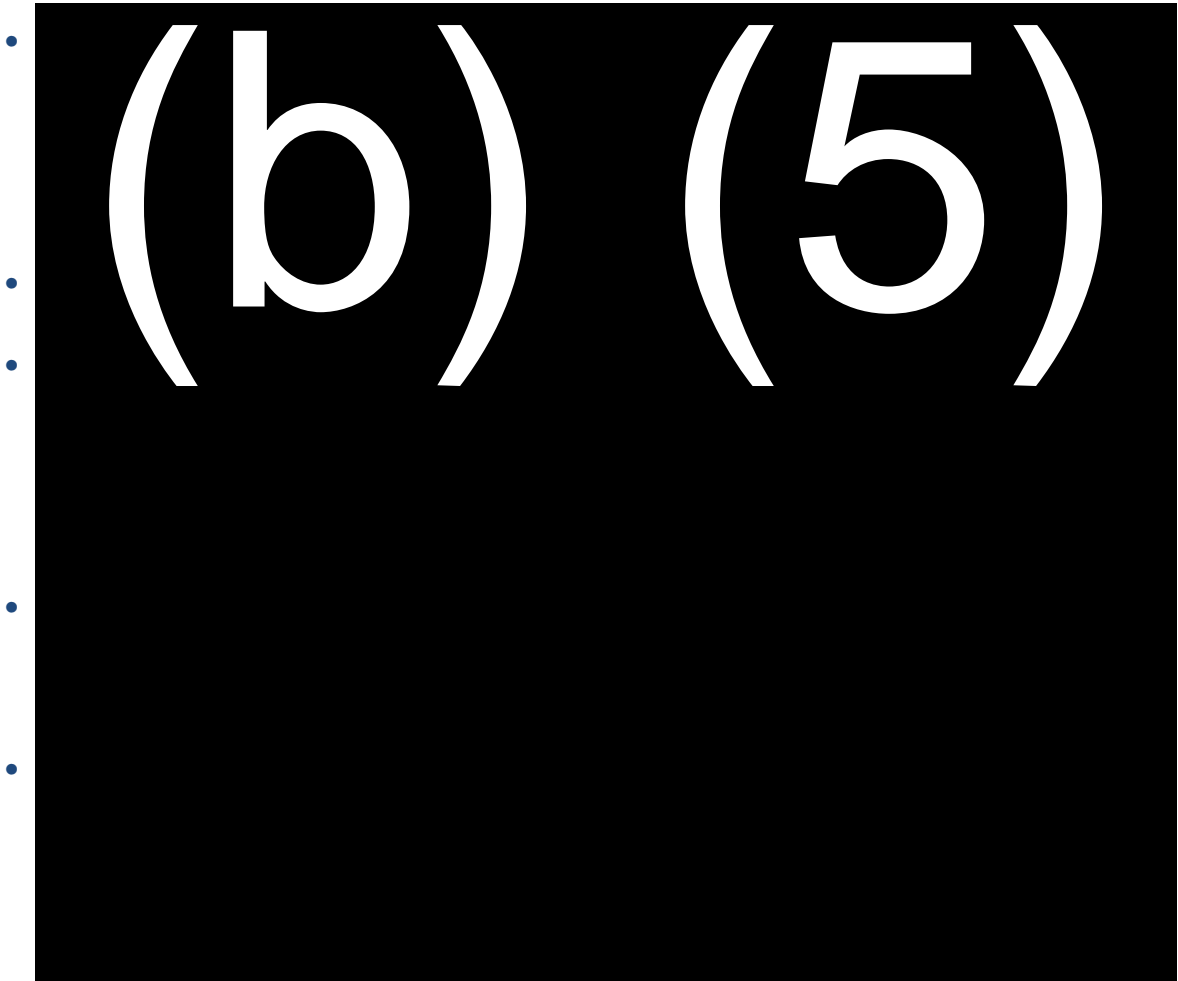


From: (b) (6)
To: (b) (6)
Cc: (b) (6)
Subject: RE: Action Items from the ECSO Meeting Last Friday....
Date: Thursday, February 28, 2013 5:56:12 PM
Attachments: NON-RESPONSIVE

(b) (6)

A couple of thoughts since I won't be able to call into tomorrow's planning meeting



- I'm available the week of the 11th to ground truth the remaining 10 miles of O-1 thru O-3- need a go/no go decision from the 11th soonest to keep airfare costs to a minimum. Because we don't have ROE for S&E we will need to keep the # of folks that attend to a bare minimum.

Please let me know if you have any questions.

Thanks

(b) (6)

From: (b) (6)
Sent: Monday, February 25, 2013 1:38 PM
To: (b) (6)
Cc: (b) (6)
Subject: Action Items from the ECSO Meeting Last Friday....

(b) (6)

Here are some of the key Action Items I took away from the meeting last Friday:

1. ECSO and BPFTI will approach CIR as two projects. 01-03 and Phase1/2.
2. BPFTI will start to look at Steel requirements as a discussion with ECSO.
3. ECSO and BPFTI will look at possible staffing models to support Phase 1.
4. Phase 2 will be discussed, yet not be staffed as for Phase 1. Notional for Phase 2.
5. (b) (6) will set up meeting this week to start discussions of 01-03 planning with ECSO.
6. (b) (6) will have BPFTI PMs inventory legacy fence along the SWB. Plan for this week to set schedule.
7. Set up "off-site" meeting to do a lessons learned on PF225 and how it applies to Phase 1.

Ok. Let me know if you have any questions.

(b) (6), CBM, PMP
Division Director, TI Division
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management and Engineering
1301 Constitution Ave. NW, Suite B-155
Washington, DC 20004

(b) (6)

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From: (b) (6)
To: (b) (6)
Cc: (b) (6)
Subject: CIR Project Pre-Planning
Attachments: NON-RESPONSIVE
[01-3 Draft PRD 32513.docx](#)
NON-RESPONSIVE

3/26- updated handouts. Print attached versions.

3/25- Read aheads attached. More to come. If you cannot join via VTC (all in DC, Euless, Laguna should participate via VTC), call in added.

NON-RESPONSIVE <<01-3 Draft PRD 32513.docx>> NON-RESPONSIVE

--

3/7- meeting is now a half day VTC meeting. If you cannot participate via VTC, please let me know and I will request a telecon. Agenda forthcoming.

R/

(b) (6)

--

All- date is tentative and you will be notified once it has been confirmed.

Please identify any other key staff that need to be included.

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Project Name: O-1-O-3 RGV (b) (7)(E) Primary Fence Construction

Purpose of PRD: This document authorizes designation of project, baselines, scope, cost and schedule. This document authorizes funding for all planning, acquisition, environmental assessment, programming design and construction activities.

OBP Requirement: FY [XXXX]

[This section should be developed by the OBP HQ Strategic Planning, Policy, & Analysis Division. It should detail the OBP Mission Need and Operational Requirement being met by this project. Language should cover what the need is and how operations will be affected.]

PROJECT SUMMARY	
Project Type:	Primary Pedestrian Fence
Project #:	O-1 - (b) (7)(E) O-2 - (b) (7)(E) O-3 - (b) (7)(E)
Reporting Metric:	Total Miles: 14.4 O-1 - (b) (5) ; O-2 - (b) (5) ; O-3 - (b) (5)
Service Provider:	USACE
Initial Cost Estimate:	TBD
Planned Start Date:	October/2013
Planned End Date:	June/2016

Project Description/Objective:

This project involves the construction of an estimated 14.4 miles of new primary pedestrian fence (PF). The project consist of 3 separate fence segments, segments O-1 and O-2 are located in Roma and Rio Grande City, Starr County, Texas. Segment O-3 is located in Los Ebanos, Hidalgo County, Texas; along the International Border. The new PF will be comprised of bollard style fence. This project is to be a design, bid, build construction contract.

This fence is located both within urban areas and undeveloped wildlife habitat areas, where there are numerous houses, utilities and miscellaneous structures in proximity to the proposed alignments. There are also dump-sites, significant drainage arroyos, erosive soils and areas of dense vegetation in the undeveloped areas, which presents significant challenges. The presence of many drainage features and potential sinkhole areas increases the probability of multiple gaps in the fence.

The area is situated in an area identified by USFWS as a significant migratory pathway for two endangered species of cats (ocelot and jaguarundi), and is known to be the site of several different populations of rare, threatened, and endangered plants including Zapata Bladderpod, Star Cactus, Walker's manioc and Johnson's Frankenia.

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The proposed alignments have been strategically analyzed by CBP from a law enforcement perspective and by USACE and IBWC from a flood control perspective. The USACE and CBP in conjunction with USFWS have analyzed the area from a habitat, vegetation, and a wildlife habitat perspective. A hydraulic model has been developed by USACE and review and approved by IBWC for the proposed alignments.

Other challenges include: significant potential opposition from local public officials, landowners, environmental NGOs and Mexico; Security issues; and high level political involvement (congressional and Whitehouse)

Points of Contact and Roles

Name	Role
TBD	BPFTI PMO Project Manager
TBD	USACE Project Manager
(b) (6)	BPFTI PMO M&R PM/COR
	BPFTI PMO Design Lead
	BPFTI PMO Real Estate Lead
	USACE Real Estate Lead
	BPFTI PMO Environmental Lead
	USACE Environmental Lead
	BPFTI PMO Financial Management Branch Analyst
	BPFTI PMO Project Analyst
	OBP Representative
	BP Field Contact (Include location and position)

Diagrams/Exhibits/Conceptual Designs:

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(b) (7)(E)

Photographs:

Real Estate Acquisitions

BACKGROUND:

The real estate process for O-1, 2, 3 was initiated back in 2007 as part of 225 to acquire privately-owned land required along the original 60-foot-wide swath. Approximately (b) (7)(E) of the original (b) (7)(E) swath was on U.S. Fish and Wildlife Service (USFWS) refuge land, thus it was cleared by virtue of the 2008 waiver. Soon after the project was de-scoped from PF225 because of the lack of International Boundary and Water Commission (IBWC) concurrence with the original proposed alignments, all negotiations and any active condemnation cases that had already been filed were placed 'on-hold'.

(b) (5)

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(b) (5)

Since that time, the alignment has shifted as a result of consultation with IBWC and Border Patrol. Of the total 14.4 miles, approximately (b) (7)(E) of the new alignment overlaps with the original alignment. (b) (5)

(b) (5)

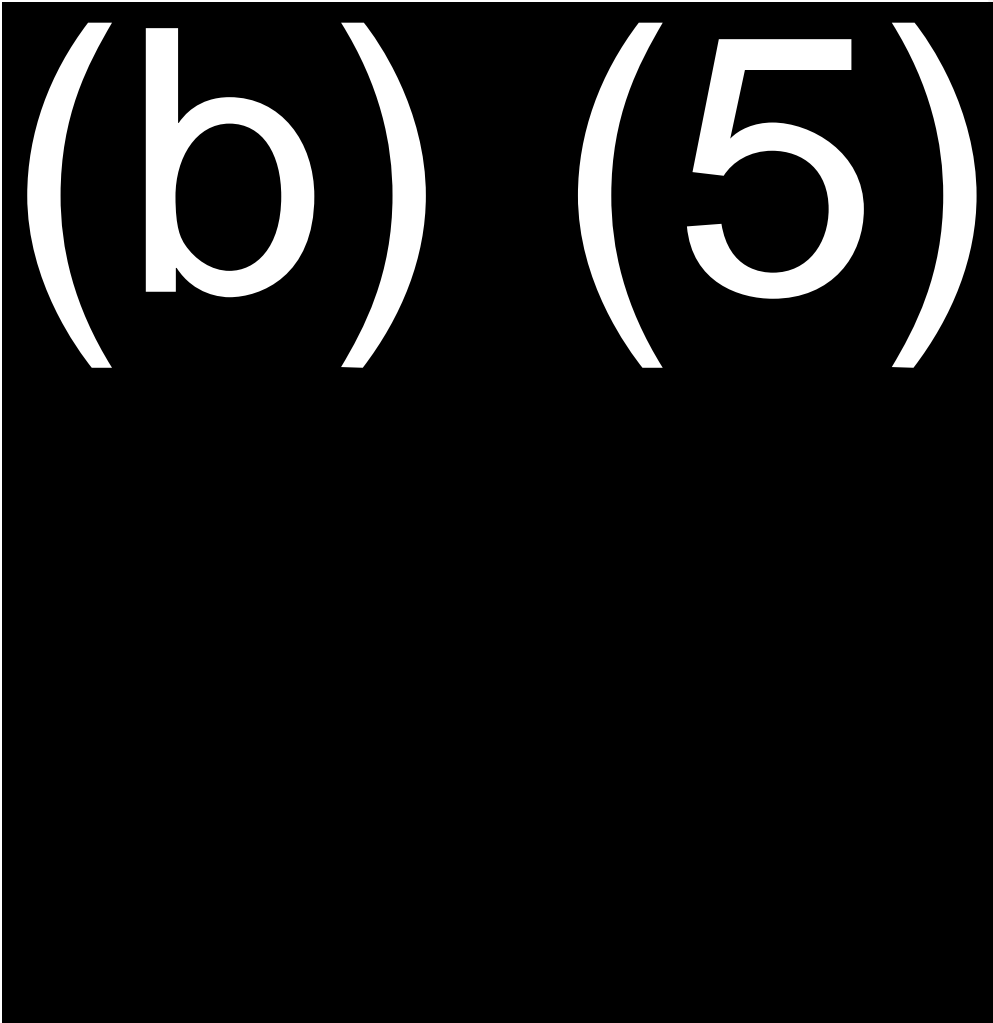
(b) (5)

REAL ESTATE ACQUISITION PROCESS GOING FORWARD:

(b) (5)

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REAL ESTATE SCHEDULE:



NEPA/Environmental Permits

(b) (5)

. However, under the 2008 waiver, CBP strongly supports the Secretary's commitment to responsible environmental

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stewardship. To that end, CBP prepared an Environmental Stewardship Plan (ESP) for all segments in RGV in 2008 which includes a Biological Resources Plan (BRP). The ESP and BRP analyzes the potential environmental impacts associated with construction of tactical infrastructure in the entire U.S. Border Patrol (USBP) Rio Grande Valley Sector. This ESP will need to be substantially supplemented due to its age and due to the change in the O1-O3 project from what was originally planned and analyzed in that ESP, but, in general establishes given mitigation ratios, the requirement for construction Best Management Practices which include onsite environmental and cultural resources monitoring plans, public outreach, and inclusion of wildlife crossings into the fence design.

“Other” Approvals

(b) (5)

(b) (5)

As previously stated, USIBWC has already approved the general proposed alignments from a floodplain impacts perspective.

Schedule of Deliverables

[List key deliverables and their anticipated start date, duration and end date. Attach a detailed schedule as an addendum]

Schedule of Deliverables														End Date	
Key Deliverables	Costs	Start Date	FY14				FY15				FY16				
			1 st	2 nd	3 rd	4 th	1 st	2 nd	3 rd	4 th	1 st	2 nd	3 rd		4 th
Project Management			(b) (5)												
Real Estate	(b) (5)														
Environmental (Monitoring)															
Design															
Construction															
Construction Oversight															

Q1 Oct – Dec; Q2 Jan – Mar; Q3 Apr – Jun; Q4 Jul – Sep

Schedule Assumption(s):

Environmental scheduling assumptions include:

a)

(b) (5)

b)

c)

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Initial Cost Estimate

\$ Total Project Cost	FY13	FY14	FY16	FY16
<input type="checkbox"/> Construction <input type="checkbox"/> BSFIT <input type="checkbox"/> O&M <input type="checkbox"/> D&D	<input type="checkbox"/> Construction <input type="checkbox"/> BSFIT <input type="checkbox"/> O&M <input type="checkbox"/> D&D	<input type="checkbox"/> Construction <input type="checkbox"/> BSFIT <input type="checkbox"/> O&M <input type="checkbox"/> D&D	<input type="checkbox"/> Construction <input type="checkbox"/> BSFIT <input type="checkbox"/> O&M <input type="checkbox"/> D&D	<input type="checkbox"/> Construction <input type="checkbox"/> BSFIT <input type="checkbox"/> O&M <input type="checkbox"/> D&D
\$	\$	\$	\$	\$

[Note: A detailed WBS and cost analysis will be required and submitted as a separate document post-PRD approval. Template will be provided.]

Cost Assumption(s):

Environmental cost assumptions include:

- d)
- e)
- f)
- g)
- h)

(b) (5)

Potential Project Risks/Mitigations

Project Risks				
Category	Risk	Probability (%)	Impact	Mitigation Strategy
Contractor Performance	(b) (5)			
Contractor Performance				

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Contractor Performance	(b) (5)
Contractor Performance	
Design	
Design	
Environmental	

Commented [SBW1]: Per (b) (6) don't agree with this risk.
(b) (5)

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Environmental	<div>(b) (5)</div>
Environmental	
External Entity Compliance	
External Entity Compliance	
External Entity Compliance	
External Entity Compliance	
External Entity Compliance	

Commented [SBW2]: Per (b) (6) - I don't concur this is a likely risk (b) (5)

Commented [SBW3]: Per (b) (6) (b) (5)

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Latent Conditions	<div>(b) (5)</div>
Latent Conditions	
Latent Conditions	
Latent Conditions	
Latent Conditions	
Latent Conditions	
Real Estate	

Commented [SBW4]: Per (b) (6); (b) (5)

Commented [SBW5]: Per (b) (6); (b) (5)

Commented [SBW6]: Per (b) (6); (b) (5)

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Real Estate	(b) (5)
Real Estate	
Real Estate	
Scope	

Interrelated Projects

[List any interrelated project dependencies on other projects including projects such as Military Deployment Constraints, Facilities, SBInet towers, or projects within other agencies or private construction. The Acquisition Directive refers to this as "Interoperability."]

#	Interrelated Projects
001	
002	
003	
004	

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Disposal Plan

[As directed in the FM&E Policy Document on Project Management, effective November 1, 2012, and in the FM&E RPAM 10042, the method, timeline, and all costs associated with a property disposal must be documented.]

DRAFT

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PROJECT EXECUTION TEAM

[Name], Project Manager
BPFTI PMO, Facilities Division

Date

[Name], Project Manager
USACE, [Location] District

Date

DRAFT

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APPROVAL: Constructability

(b) (6), TI Branch Chief
ECSO, USACE

Date

APPROVAL: OBP Mission Needs

(b) (6),
Office of Border Patrol, SPPA

Date

APPROVAL: Financial

(b) (6), Branch Chief
BPFTI PMO, Financial Management Branch

Date

APPROVAL: Real Estate & Environmental

(b) (6), Director
BPFTI PMO, Real Estate & Environmental Division

Date

APPROVAL: Architecture and Engineering

[Name], Director
BPFTI PMO, A&E Services Division

Date

PROJECT APPROVAL

(b) (6), Director
BPFTI PMO, TI Division

Date

From: [REDACTED] Not Responsive
To: [REDACTED] Not Responsive
Cc: [REDACTED] Not Responsive
Subject: CIR Project Pre-Planning
Attachments: [REDACTED] Not Responsive
[REDACTED] [01-3 Draft PRD 32513.docx](#)
[REDACTED] Not Responsive
[REDACTED] [01-2-3 IMS Project 03-25-2013.pdf](#)

3/26- updated handouts. Print attached versions.

3/25- Read aheads attached. More to come. If you cannot join via VTC (all in DC, Eules, Laguna should participate via VTC), call in added.

[REDACTED] NON-RESPONSIVE > <<01-3 Draft PRD 32513.docx>> [REDACTED] NON-RESPONSIVE >> <<01-2-3 IMS Project 03-25-2013.pdf>>

--

3/7- meeting is now a half day VTC meeting. If you cannot participate via VTC, please let me know and I will request a telecon. Agenda forthcoming.

R/

[REDACTED] Not Responsive

--

All- date is tentative and you will be notified once it has been confirmed.

Please identify any other key staff that need to be included.

From: (b) (6)
To: (b) (6)
Cc: (b) (6)
Subject: O1, O2, O3 MFR and map
Date: Tuesday, November 03, 2015 3:57:33 PM
Attachments: [DRAFT MFR for O-1,2,3 Requirements.doc](#)
[O1O3.pdf](#)
[O1 O2 O3 PRD 12_14_12.doc](#)

(b) (6)

I can't find the final but this is what was documented for OBP requirement (MFR and attached map referenced in MFR). (b) (7)(E) (b) (5)

Just so you have it as well, attached is the last PRD that was created for this project to be placed on the shelf.

Thanks,

(b) (6)

(b) (6), PMP
Program Manager Lead for Projects and Milcon
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management and Engineering

(b) (6)

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MEMORANDUM FOR RECORD

MEETING HELD: August 1, 2012 at 9:00 AM EST

SUBJECT: Fence Segments (O-1, O-2, O-3) – Requirements Discussion with OBP

MEETING ATTENDEES:

- (b) (6) (BPFTI PMO)
- (b) (6) (BPFTI PMO)
- (b) (6) (OBP)
- (b) (6) (OBP)
- (b) (6) (OBP)
- (b) (6) (OCC)
- (b) (6) (OCC)
- (b) (6) (BPFTI PMO)
- (b) (6) (BPFTI PMO)

REQUIREMENTS DISCUSSION:

OBP reviewed the attached maps generated in order to illustrate their requirements along each segment (O-1, O-2, O-3).

OBP explained that the requirements as presented are based on the current operational assessment, and in consideration of the complete current plan, to include (b) (7)(E)

1. OBP REQUIREMENTS ALONG 'IBWC-APPROVED' FENCE SWATH:

The 'IBWC-approved' swath is depicted by a yellow line on the attached maps. Fence is not

(b) (7)(E)

2. OBP REQUIREMENTS ALONG ORIGINALLY CONDEMNED SWATH:

The original fence swath is depicted by a red line on the attached maps.

(b) (7)(E)

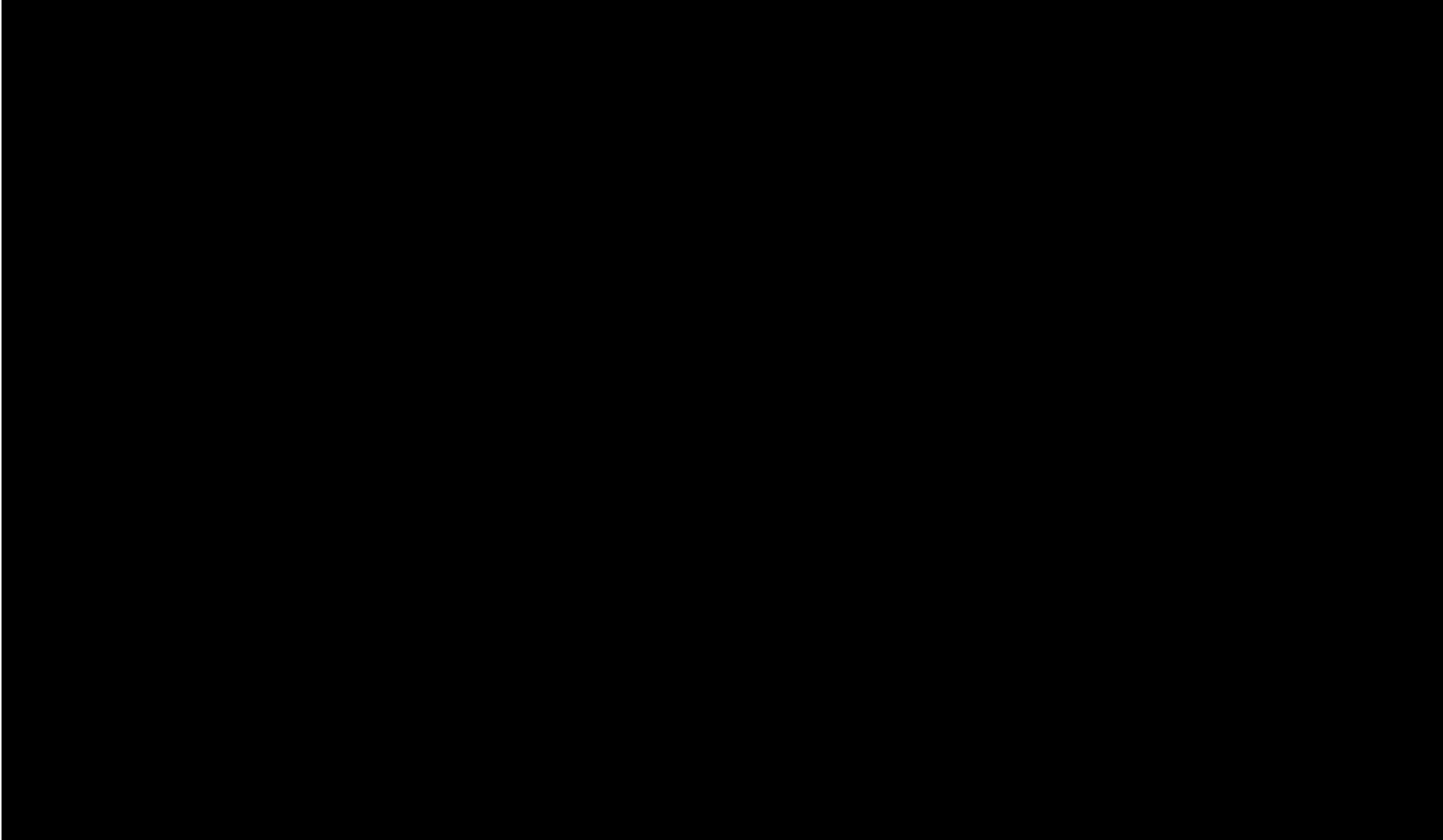
(b) (7)(E)

NEXT STEP:

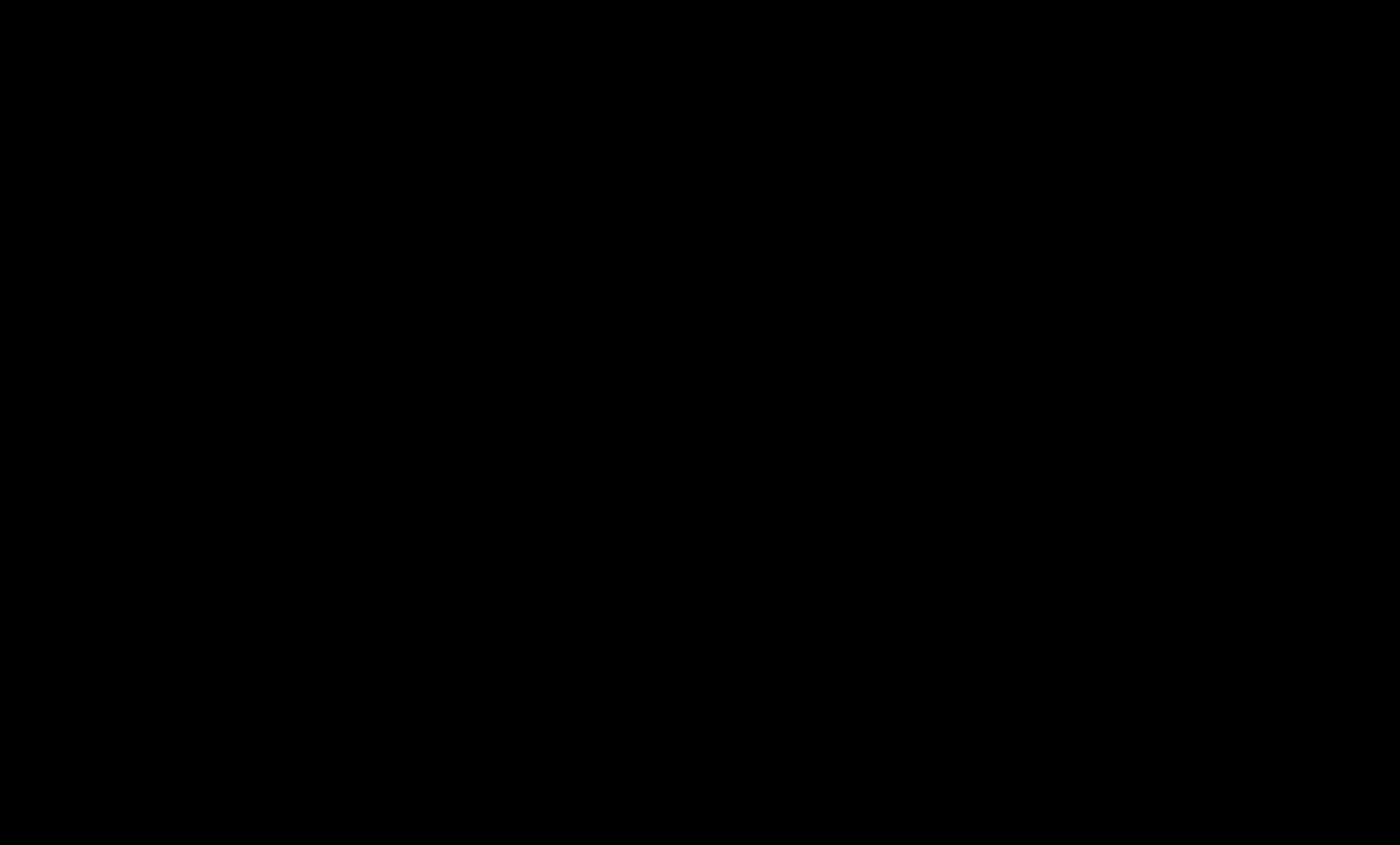
- OCC & PMO will meet with DOJ & USACE to brief them and discuss next steps regarding real estate. One key objective is to develop a schedule and budget to clear real estate to support OBP's requirements.

~~FOR OFFICIAL USE ONLY (FOUO)~~

(b) (7)(E), (b) (5)



(b) (7)(E), (b) (5)



(b) (7)(E), (b) (5)

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Project Name: _____ RGV XXXX-X Primary Fence Realignment

Purpose of PRD: This document authorizes designation of project, baselines, scope, cost and schedule. This document authorizes funding for all planning, acquisition, environmental assessment, programming design and construction activities.

PROJECT SUMMARY	
Project Type:	Pedestrian Fence
Project #:	XXXX-X
Reporting Metric:	Miles of bollard style fence
Service Provider:	United States Army Corps of Engineers (USACE)
Initial Cost Estimate:	(b) (5)
Planned Start Date:	Month/Year
Planned End Date:	The project is estimated to take (b) (5) to plan and execute. Month/Year

Commented [jmf1]: Will update.

Project Description/Objective: ☐ **OBP Approval of Scope Date** __/__/__

This project is to realign a range of approximately 14.4 miles of bollard style primary pedestrian fence, which is divided into three segments: O-1, O-2 and O-3. The alignments were developed through close coordination with the Rio Grande Valley (RGV) sector, the U.S. International Boundary Water Commission (IBWC), and U.S. Fish and Wildlife Service (FWS) with the goals being:

1. Meet Border Patrol's operational border barrier requirements.
2. Ensure that the proposed fence type and locations would have negligible impacts on the Rio Grande River floodplain.
3. Stay within the geographic areas covered by the April 2008 Department of Homeland Security (DHS) waiver of certain environmental and other laws.
4. Minimize adverse impacts to wildlife corridors and access to the river.

All Tactical Infrastructure (TI) associated with this project will be designed and constructed in accordance with the approved Border Patrol Tactical Infrastructure Design Standards expected to be published Q3 FY13 (Apr – Jun 2013). The report shall serve as the "planning document" for preparing the final design, acquiring any necessary real estate, and coordinating the relocation of

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existing structures as required.

Roles and Responsibilities

Name	Role
(b) (6)	BPFTI PMO Project Manager
	USACE Project Manager
	BPFTI PMO TI Division Director
	USACE Program Manager
	BPFTI PMO Facilities Branch Chief
	BPFTI PMO Design Lead
	BPFTI PMO Real Estate Lead
	BPFTI PMO Environmental Lead
	BPFTI PMO Financial Management Branch Chief
	BPFTI PMO Project Analyst
	USACE Environmental Lead
	USACE Real Estate Lead
	OBP HQ SPPA Lead
	BP TI Coordinator

Commented [AU2]: Who is the lead

Diagrams/Exhibits/Conceptual Designs:

[Electronically insert small sketch(es) or diagram(s) that show the infrastructure layout and overall dimensions. The preferred size is half of an 8.5" x 11" page. Avoid large sketches and multiple pages of sketches. The PRD document is a high level summary of the project and is not intended to include all the project details.]

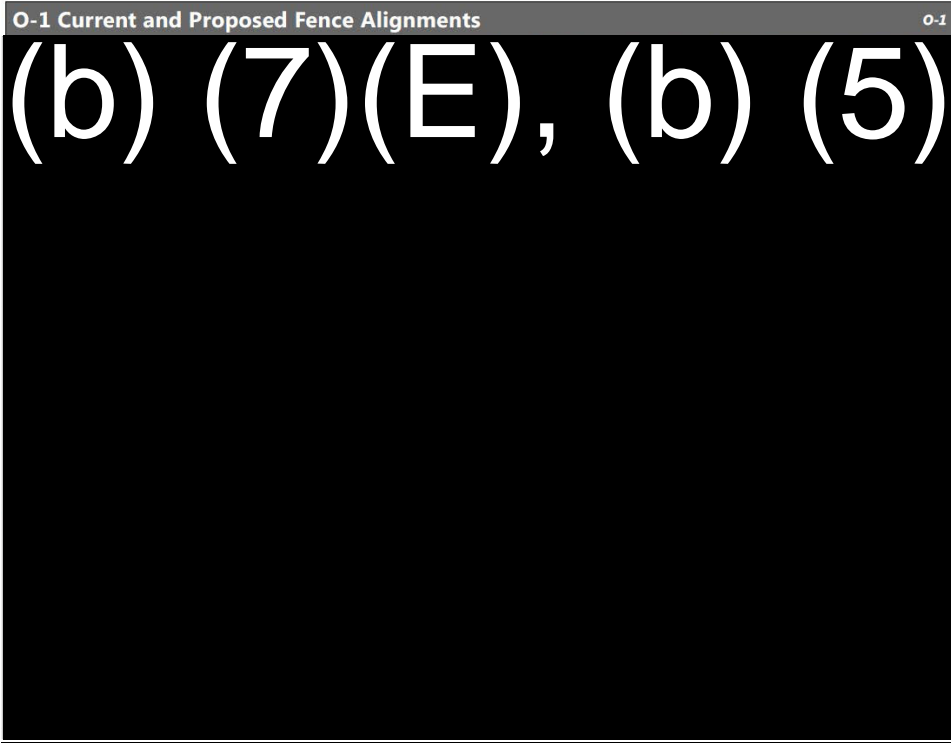
Photographs:

The three photographs below depict O-1, O-2 and O-3, the three segments that compose 14.4 miles of bollard style primary pedestrian fence. The original fence swath is depicted by a red line and the 'IBWC-approved' swath is depicted by a yellow line. The final swath alignment has not been finalized.

(b) (7)(E)

(b) (7)(E)

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O-2 Current and Proposed Fence Alignments

O-2

(b) (7)(E), (b) (5)



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O-3 Current and Proposed Fence Alignments

O-3

(b) (7)(E), (b) (5)

Real Estate Acquisitions

(b) (5)

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NEPA/Environmental Permits

An Environmental Assessment (EA) is not required since these areas were included in the original waiver of traditional National Environment Policy Act (NEPA) requirements. The existing Environmental Stewardship Plan (ESP) will need to be revised to reflect the revised alignments; during this process, (b) (5)

“Other” Approvals

(b) (5)

Commented [jmf3]: Verify.

Schedule of Deliverables

[List key deliverables and their anticipated start date, duration and end date. Attach a detailed schedule as an addendum]

Schedule of Deliverables																
Key Deliverables/ Milestones	Cost	FY Fund ing	Start Date	FY12				FY13				FY14				End Date
				1 st	2 nd	3 rd	4 th	1 st	2 nd	3 rd	4 th	1 st	2 nd	3 rd	4 th	
Project Management																
Real Estate																
Environmental																
Design																
Construction																
Construction Oversight																
Total:																

Commented [jmf4]: I can fill this out when we know the start date and a detailed cost breakout.

Q1 Oct – Dec; Q2 Jan – Mar; Q3 Apr – Jun; Q4 Jul – Sep

Schedule Assumptions:

(b) (5)

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(b) (5)

Initial Cost Estimate

[Enter the total project cost in column 1, indicating the type of money, and designate cost by “FY funding year”, not “FY to be constructed” in the remaining columns. Please work with Financial Management Branch to determine funding information.]

\$ Total Project Cost	FY13	FY14	FY15
<input checked="" type="checkbox"/> Construction <input type="checkbox"/> BSFIT <input type="checkbox"/> O&M <input type="checkbox"/> D&D	<input type="checkbox"/> Construction <input type="checkbox"/> BSFIT <input type="checkbox"/> O&M <input type="checkbox"/> D&D	<input type="checkbox"/> Construction <input type="checkbox"/> BSFIT <input type="checkbox"/> O&M <input type="checkbox"/> D&D	<input type="checkbox"/> Construction <input type="checkbox"/> BSFIT <input type="checkbox"/> O&M <input type="checkbox"/> D&D
(b) (5)	\$	\$	\$

Commented [jmf5]: Not sure. Will verify.

Cost Assumptions:

(b) (5)

(b) (5)

(b) (5)

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(b) (5)

Potential Project Risks/Mitigations

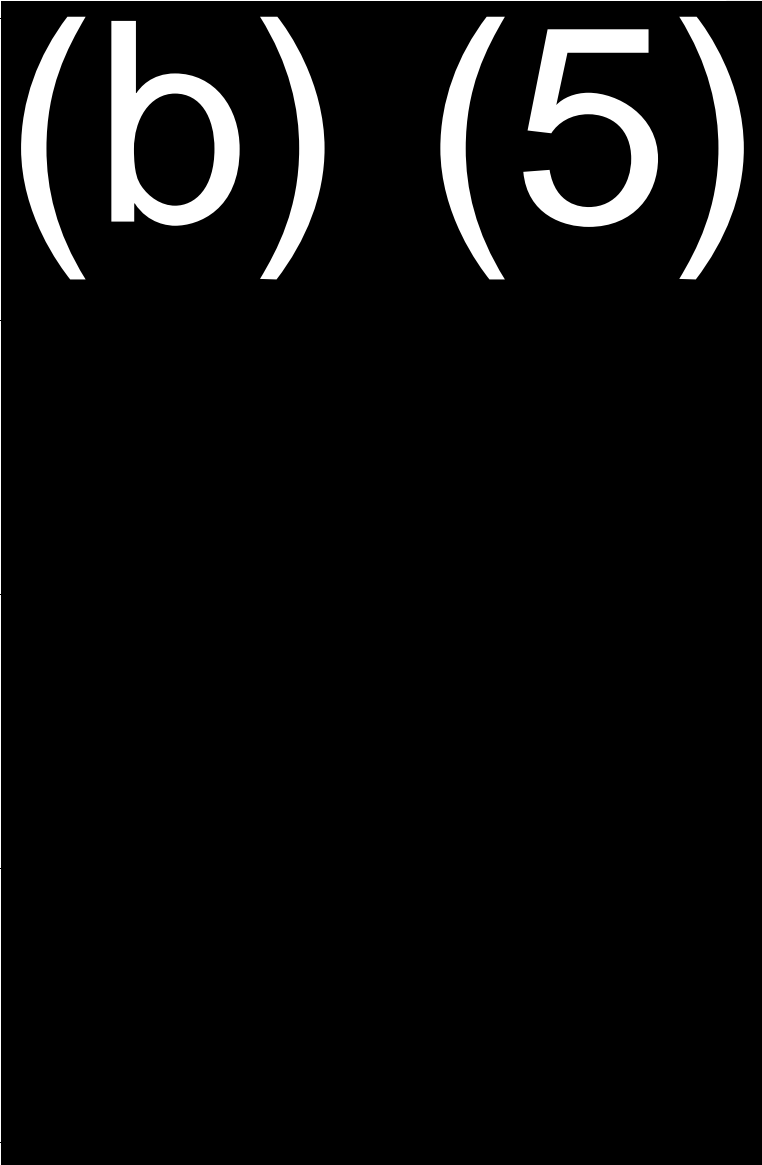
Project Risks				
Category	Risk	Probability (%)	Impact	Mitigation Strategy
Scope	(b) (5)			
Regulatory Compliance				
Real Estate				

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Real Estate	<div>(b) (5)</div>
Archaeological/Environmental	
Architecture/Engineering	

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Latent Conditions /Underground Water /Utilities/Sub-surface Rock
Hazardous Waste
Contractor Performance
External Priority Factors



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Construction	
Construction	
Construction	

Interrelated Projects

[List any interrelated project dependencies on other projects including projects such as Military Deployment Constraints, Facilities, towers, or projects within other agencies or private construction. The Acquisition Directive refers to this as “Interoperability.”]

#	Interrelated Projects
001	
002	

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CONCURRENCE:

_____ Name, Project Manager BPFTI PMO, TI Division	_____ Date
--	---------------

_____ Name, Assistant Chief U.S. Office of Border Patrol, Sector Name	_____ Date
---	---------------

APPROVAL:

_____ Name, Program Manager U.S. Army Corps of Engineers	_____ Date
--	---------------

_____ Name, Branch Chief BPFTI PMO TI Division	_____ Date
--	---------------

_____ Name, Chief Office of Border Patrol, Southwest Division	_____ Date
---	---------------

_____ Name, Branch Chief BPFTI PMO Financial Management Branch	_____ Date
--	---------------

_____ Name, Director BPFTI PMO TI Division	_____ Date
--	---------------

From: (b) (6)
To: (b) (6)
Cc: (b) (6)
Subject: Fw: RE input for PRD
Date: Monday, March 25, 2013 6:43:04 PM
Attachments: [01-3 Draft PRD 32513.docx](#)

(b) (6)

This is the latest from today. We'll use this one as our version control. Ok?

From: (b) (6)
Sent: Monday, March 25, 2013 03:13 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: RE input for PRD

Attached is the updated draft PRD to incorporate the RE changes as well as some comments on risk from (b) (6).

(b) (6)

From: (b) (6)
Sent: Monday, March 25, 2013 2:43 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE input for PRD
Importance: High

(b) (6)

For today's PRD dry-run call, attached please find updated RE Section write-up and RE budget breakdown.

We (USACE and I) are still finalizing the risk register for RE; we'll try to get it to you before the call.

Very Respectfully,

(b) (6), **MBA PMP**
Real Estate Program Manager
LMI
Border Patrol Facilities & Tactical Infrastructure
Program Management Office
Facilities Management and Engineering
U.S. Customs and Border Protection

(b) (6)

*Excel as a trusted strategic partner enhancing
Border Patrol's proud legacy.*